

*Improving Data,  
Improving Outcomes  
Virtual Convening*

October 19 - 22

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# Building A Culture of Data Use: You, TOO, Can Become a Data Leader!

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**SRI** Education™  
A DIVISION OF SRI INTERNATIONAL



IDIO Virtual Convening  
October 19-22, 2020

# Welcome & Introductions



# Your Facilitators Today



Debbie Shaver



Sherry Franklin



Michelle Lewis



Kate Grannemann



# Session Outcomes

- Through this session, participants will...
  - Increase understanding of how to be a data leader
  - Learn about strategies and resources for creating a strong data culture
  - Learn strategies for engaging stakeholders in meaningful data conversations

# Agenda

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- Introductory breakout activity
- Culture of data use
- Data leadership
- Engaging stakeholders in data conversations
- Wrap up

# Introductory Breakout – Data Culture and Leadership

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- Introduce yourself and where you are from
- What does Data Culture and Data Leadership mean to you?

# Culture of Data Use



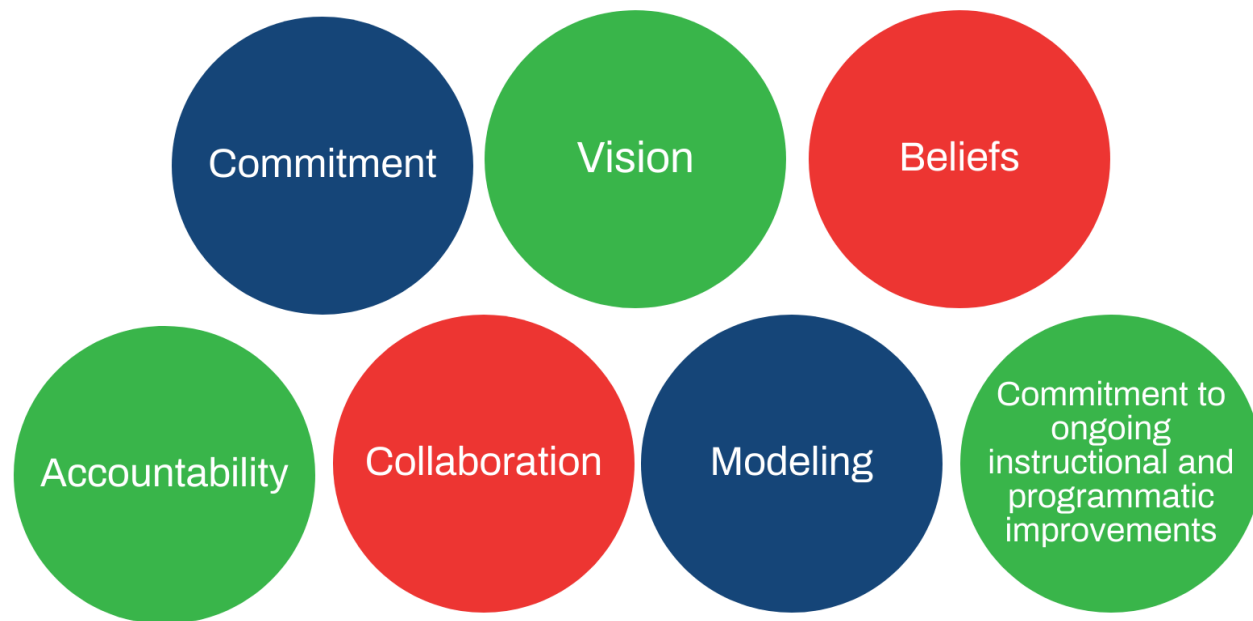


## What is "Culture"?



*"Culture is how people act when no one is looking"*

# Elements of a Culture of Data Use



# Practices for Building & Sustaining a Culture of Data Use

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- Teaming
- Data management
- Data-informed inquiry
- Monitoring and communication

# Reasons to Establish a Culture of Data Use

- Ensure data use **sustains** through turnover
- Make **data-informed decisions** that support **positive outcomes** for children with disabilities and their families
- Ensure effective data use by **embedding** data in the culture of early intervention and preschool special education
- Promote use of data to inform decisions about **program operations, accountability, and improvement.**



# Key Activities to Build a Culture of Data Use



**Data Culture Toolkit**

<https://dasycenter.org/data-culture-toolkit/>

# Data Leadership



# What is Data Leadership?

- Everyone is a data leader especially (but not limited to) those in positions of authority. This involves:
  - Understanding and valuing IDEA early childhood data
  - Creating a culture of using data for informed decision making
  - Having a vision to recognize the importance of integrating data within and cross other early childhood (EC) programs
- YOU, TOO, CAN BECOME A DATA LEADER!

# Connection between Data Leadership & Data Culture

“Leadership nurtures and supports a culture of data use and develops organizational structures that include time and resources to conduct ongoing data dialogue and feedback that will support users to act on new knowledge”

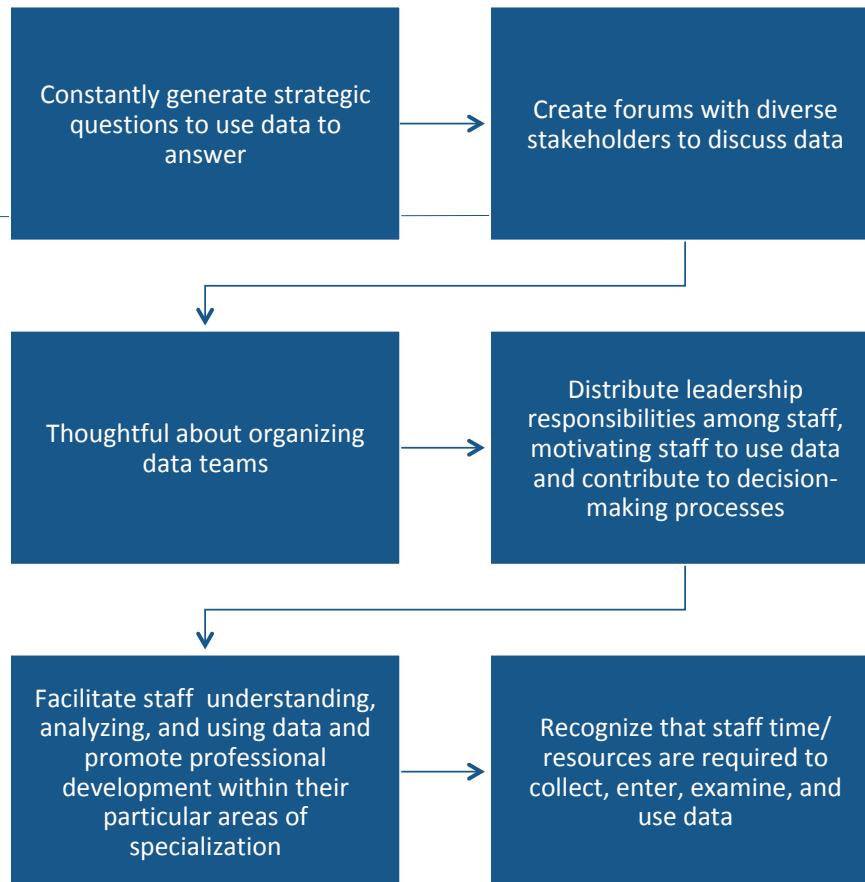
Gerzon, N., and Guckenburg, S. (2015). Toolkit for a workshop on building a culture of data use (REL 2015–063). Washington, DC: U.S. Department of Education, Institute of Education Sciences, National Center for Education Evaluation and Regional Assistance, Regional Educational Laboratory Northeast & Islands. Retrieved from <http://ies.ed.gov/ncee/edlabs>



# Leadership Critical for Successful Data Culture

- Data leaders:
  - Create and maintain conditions for a culture of data use including stakeholders and parents
  - Support how people think, consider, speak and act around data—embed in the culture
  - Ensure staff have knowledge and skills to use data to inform decision making
  - Model commitment to using data by making data informed decisions

## Leadership Strategies for a Successful Data Culture



# Some Characteristics of Data Leaders

DEFINE VISION AND  
PURPOSE

CLEARLY  
COMMUNICATE THEIR  
EXPECTATIONS  
AROUND DATA USE

THINK STRATEGICALLY

FOSTER  
INTERCONNECTIONS

UNDERSTAND OWN  
COGNITIVE BIASES

TRANSFORMATIONAL,  
SERVING AS ROLE  
MODELS FOR DATA USE  
IN DECISION-MAKING

# Breakout Group Instructions

- Discuss the following questions in your group:
  1. Do you know a good data leader? What characteristics makes them a good data leader?
  2. What are the activities that you do or COULD do in your role to make you a data leader?

You, Too, Can Be A Data Leader



# Engaging Stakeholders in Meaningful Data Conversations



# Data Conversations

- Build awareness, interest, and skills for the routine use of data
- Ensure that everyone values data needed to support services and improve outcomes
- Support improved data quality
- Help engage stakeholders in decisions on policies, practices, and procedures

**Knowledgeable Stakeholders = Engaged Stakeholders**

# How to Build Engagement

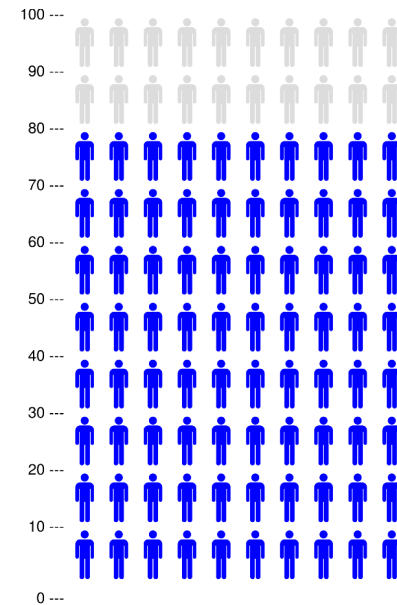
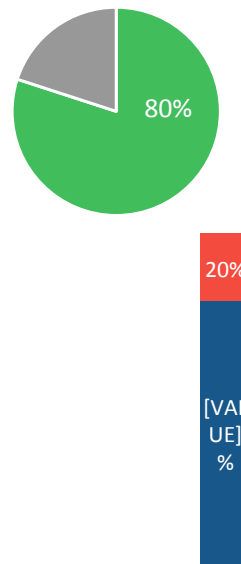
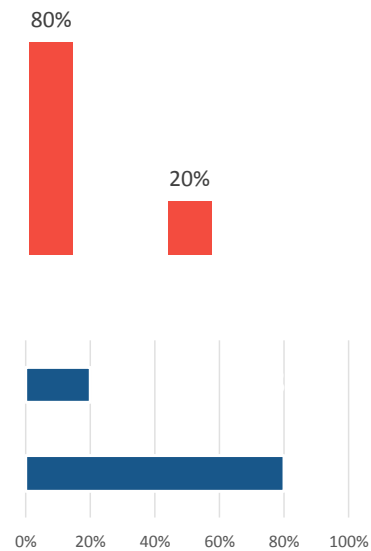
Build Knowledge	Be Purposeful	Use Visuals	Guide the Process	Identify Next Steps
<ul style="list-style-type: none"><li>• Build knowledge about data</li></ul>	<ul style="list-style-type: none"><li>• Be purposeful about what data to share and why</li></ul>	<ul style="list-style-type: none"><li>• Present data in engaging ways</li></ul>	<ul style="list-style-type: none"><li>• Guide stakeholders in data conversations</li></ul>	<ul style="list-style-type: none"><li>• Explain next steps based on data conversations</li></ul>

# Build Knowledge—Stakeholder Knowledge Toolkit



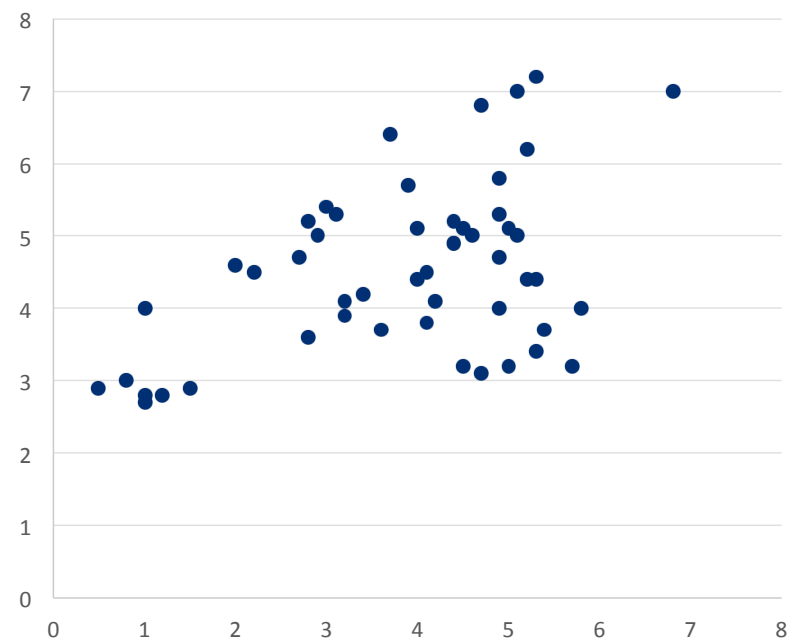
Stakeholder Knowledge Toolkit  
<https://dasycenter.org/stakeholder-knowledge-toolkit/>

# What is Data Visualization?



# Purpose of Data Visualization

- Communicate findings in engaging and accessible ways
- Explore and analyze patterns and relationships
- Tell a data story



## 5 Common Data Visualization Pitfalls

1. Not clearly articulating your message
2. Data overload
3. Misrepresenting your data
4. Being dull, dull, dull
5. Forgetting about accessibility

**Data Visualization Toolkit**

<https://dasycenter.org/data-visualization-toolkit-2/>



# A Guided Process for Talking about Data

A structured process

- Supports all participants in engaging in the conversation
- Helps groups thoroughly observe data before jumping to conclusions
- Helps groups examine data and make meaning of the results together



IDC Data Meeting Toolkit

<https://ideadata.org/data-meeting-toolkit>



# Leading a Data Conversation

State the purpose--what questions are we trying to answer?

Present the data

Discuss the data

Determine next steps for the group

Reflect on the discussion

# Discussing Data

## Observation

What do you see?

What are your reactions about what you see?

## Interpretation

What do the data tell you about the question you are trying to answer?

What do these data confirm or not confirm?

## Implications

What does this mean for our work?

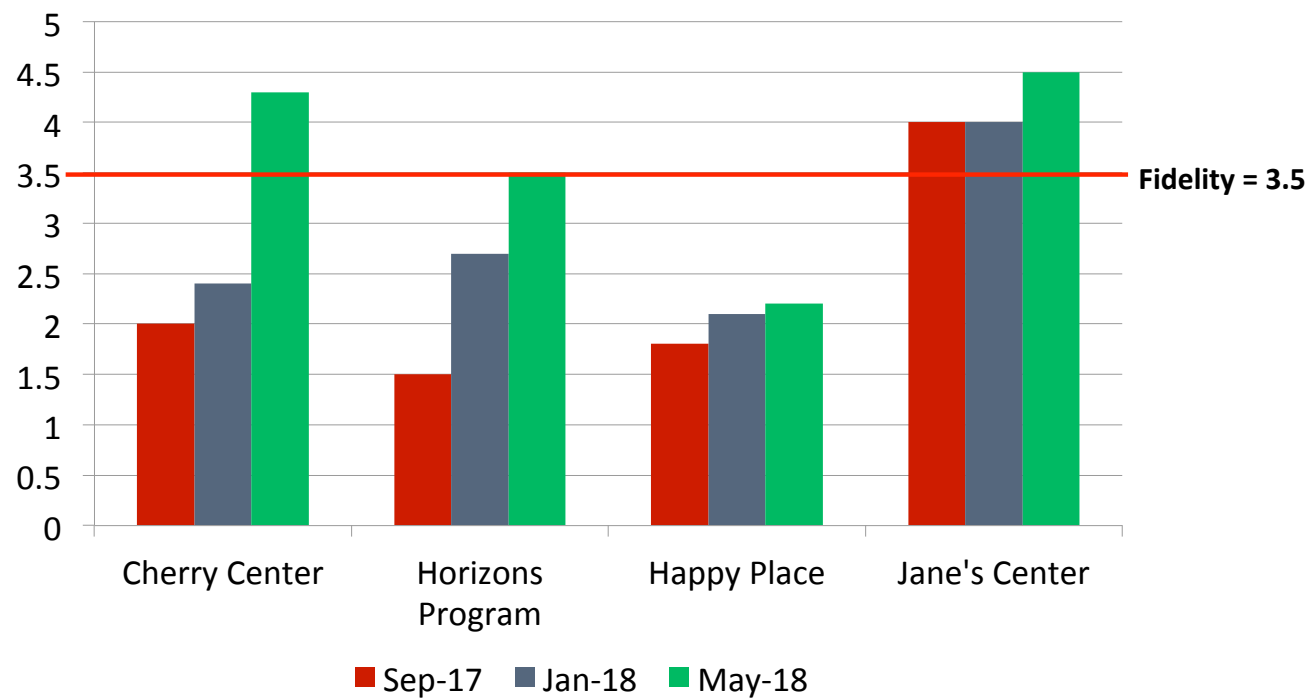
Why does this matter?

# Let's Practice—Example 1

A state is evaluating its social-emotional skills development practices in its early intervention programs.

- **Evaluation question:**
  - Are practitioners improving in their implementation of the practices?
- **Data source:**
  - Fidelity observation tool

# Average Scores on Fidelity Assessment, by Program



## Example 2—Breakout Session Discussion

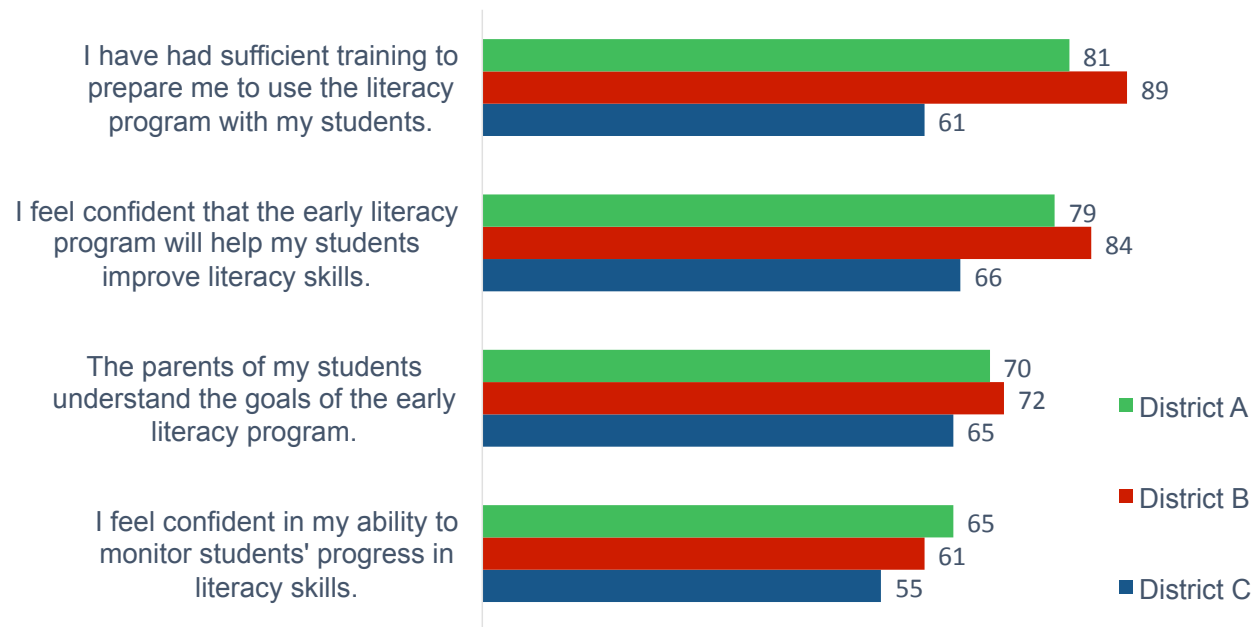


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A state is evaluating a new early literacy program in preschool settings.

- **Evaluation question:**
  - What are teachers' attitudes and beliefs about the program?
- **Data source:**
  - Teacher survey

# Teacher Survey Results: Percentage of Teachers Who Agreed with Statement



# Breakout Group Instructions

- Assign a facilitator, note-taker, and timekeeper
- Access the data and discussion prompts in the folder for this session on conference platform
- Discuss the data--Facilitator uses prompts to lead the conversation



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# Breakout Group Report-Out



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## Wrap-Up & Next Steps



# Resources to Support Your Work

- Data Culture Toolkit
  - <https://dasycenter.org/data-culture-toolkit/>
- Data Visualization Toolkit
  - <https://dasycenter.org/data-visualization-toolkit-2/>
- Stakeholder Knowledge Toolkit
  - <https://dasycenter.org/stakeholder-knowledge-toolkit/>
- Critical Questions
  - <https://dasycenter.org/resources/critical-questions/>
- DaSy Data System Framework (Data Use)
  - <https://dasycenter.org/resources/dasy-framework/data-use/>
- IDEA Data Center (IDC) Data Meeting Toolkit
  - <https://ideadata.org/data-meeting-toolkit>

# Going Forward....

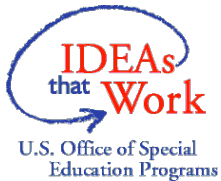
- How can DaSy help you?
  - Contact your state technical assistance liaison (<https://dasycenter.org/technical-assistance/state-technical-assistance-liaisons/>)
- Please complete the session evaluation!



# Thank you

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